

# AIDC Investor Conference (2634)

Aerospace Industrial Development Corporation  
April 20, 2026



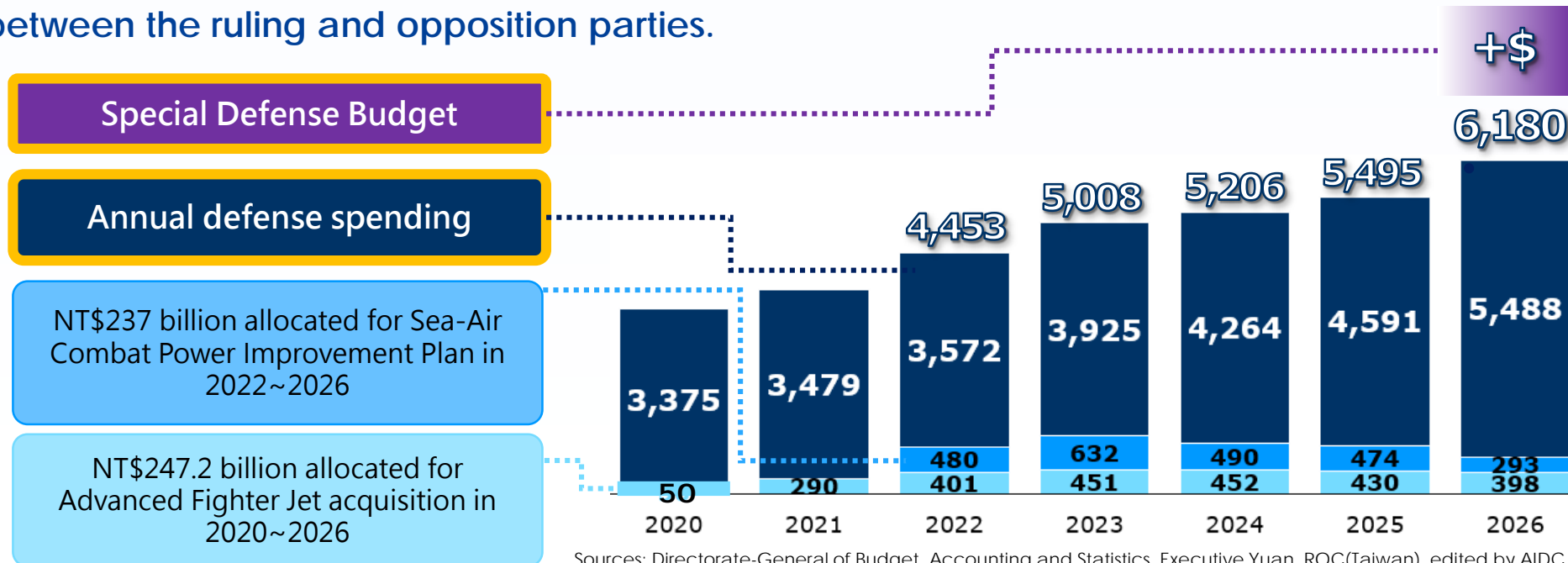
# Outline

1. Market Outlook
2. Operational Highlights
3. Financial Performance
4. Prospects & Conclusion

# Market Outlook

## Defense - Domestic Market Prospect

In response to the tense situation across the Taiwan Strait, our government continues to promote national defense independence. The Executive Yuan's defense spending in 2026 is expected to reach nearly NT\$550 billion, and with the existing special budget, the total size will be nearly NT\$620 billion. The draft of new special defense budget was just submitted to the committee for initial review, and negotiations are still underway (NT\$100M) between the ruling and opposition parties.



Sources: Directorate-General of Budget, Accounting and Statistics, Executive Yuan, ROC(Taiwan), edited by AIDC

# Market Outlook

## Defense - Unmanned Vehicles Market Prospect

To consolidate national security and establish a non-red supply chain, our government is promoting drone industry with three main focuses: increasing the self-sufficiency rate of core drone technologies, integrating key technologies for military and commercial drones and developing counter-drone systems, and creating drone industry clusters, which present considerable business opportunities.

Armaments  
Bureau, MND  
2026-2027

5 types

48,750 units

- Immersive
- Bombing
- Medium-range Suicide
- Small Suicide
- Coastal Surveillance

Source : Government e-Procurement System

### Special Defense Budget Draft

- Coastal surveillance / Coastal attack drones (immersion, bombing, suicide) and other types of drones
- counter-drone systems

Market  
opportunities  
amidst the US-  
China rivalry



# Market Outlook

## Commercial Market - Growth of global passenger demand and opportunities for supply chain restructuring

The International Air Transport Association (IATA)'s February 2026 report indicates stable growth in international and domestic passenger demand; and its December 2025 report indicates that aircraft supply remains constrained (delivery delays, labor shortages), presenting opportunities for supply chain restructuring.

### Global

Air travel demand

Compared with the same period last year

**+6.1%**

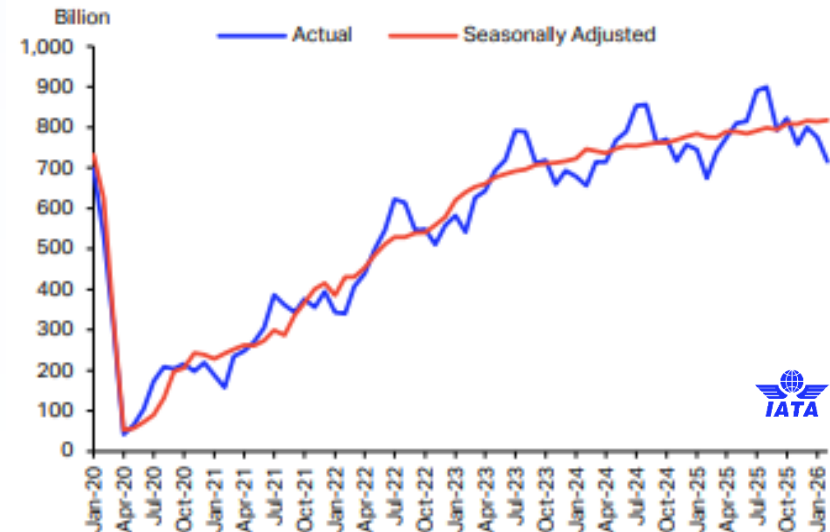
International

**+5.9%**

Domestic

**+6.3%**

Global RPK, Actual and Seasonally Adjusted, Billions



Sources: IATA (Monthly Statistics till February, 2026)

Source: IATA Sustainability and Economics, IATA Information and Data - Monthly Statistics

# Market Outlook

## Commercial Market - Global Aircraft and Engine Market Outlook

### 1. Commercial aircraft : Airbus & Boeing Global Market Forecast (2025-2044):



New Deliveries  
43,420-  
43,600



Passenger Traffic  
Long Term CAGR  
3.6-4.2 %



Single Aisle  
33,285-34,250  
(over 70%)

### 2. Business Jet: Honeywell Forecast (2026-2035):



New Deliveries 8,500



Market Value US\$ 283 Billion

### 3. Aero Engine: Forecast International (2026-2035):



New Deliveries 156,167



Market Value US\$ 1.07 Trillion

# Market Outlook

In 2025, our company secured nearly NT\$25 billion in new orders

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**Military Business:** Orders totaled nearly NT\$10 billion, including procurement of IDF engine afterburner parts and explosives. We continue to carefully execute various projects and strive for business related to military aircrafts.

**Commercial Business:** Orders also totaled nearly NT\$10 billion, including business related to A320, G7500, and Trent XWB. We continue to strive for increased volume and expanded contracted items.

**Technology Services Business:** our company secured an order of approximately NT\$2.35 billion for Taipower Fenglin E/S 161kV static synchronous compensator construction project (STATCOM). We continue to strive for domestic and international energy generation and storage business.



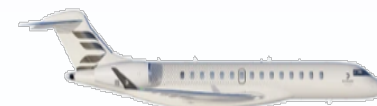
IDF



F-16



A320



Global 7500



Trent XWB



STATCOM

# Market Outlook

## Expanding drone international market

### Vantor Technologies

In December 2025, we signed a software integration and distribution agreement for Raptor Guide with Vantor Technologies, introducing precise visual positioning technology for drones in GPS-free environments.

Currently, several manufacturers have expressed interest. We are also actively developing high-value-added key modules to enhance the system's autonomy.



### Thunder Tiger Group

Our company assists in performing structural strength analysis for the T-400 unmanned helicopter and resolving vibration issues. It is expected to be completed in 2026. The next step will be joint development of a new generation of medium-to-large unmanned helicopters to seize future market opportunities.



### AUVSI



In 2025, our company signed a memorandum of understanding for industry cooperation with the Association for Unmanned Vehicle Systems International (AUVSI), then in January 2026, the Industrial Technology Research Institute (ITRI) signed the Green UAS certification authorization contract with AUVSI. Our company is striving to become the first Green UAS certified manufacturer in Taiwan and to enter the US market.

### Shield AI

In August 2025, our company signed a V-BAT cooperation agreement with Shield AI, and we are actively promoting localized maintenance.

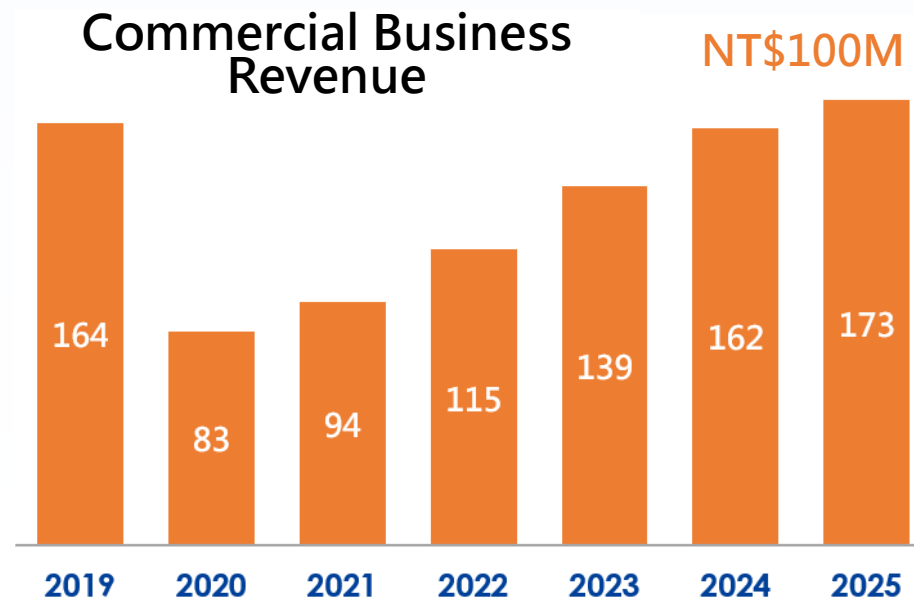


# Operational Highlights

## Steady growth in revenue scale for commercial business

With continued growth in the global aviation market, single-aisle aircraft are expected to remain dominant in the coming years. Boeing and Airbus have significant backlogs and are steadily increasing production. Additionally, Bombardier CL3500, with new orders exceeding deliveries, will contribute to the growth of our commercial business.

AIDC's ongoing single-aisle aircraft projects, including the Boeing 737 MAX, Airbus A320 series, and their associated engines such as the GE Leap, are all being delivered on time according to customer requirements. Commercial business revenue is growing in line with customer expansion plans, increasing from approximately NT\$16.2 billion in 2024 to approximately NT\$17.3 billion in 2025.



# Operational Highlights

## AIDC Showcases Next-Generation Technology at JEC Composites Show in France

At the invitation of the Taiwan Composites Association, AIDC, led by the Chairman, participated in the prestigious JEC World 2026 exhibition in France from March 10-12 as part of the Taiwan Pavilion. We engaged in intensive business negotiations with numerous international companies, actively expanding our potential market reach.

With years of experience in the aviation composite materials field, our Taiwan Advanced Composite Center (TACC)

specializes in the production of high-end aviation composite components. In response to the trend towards lightweighting and environmental sustainability in next-generation aircraft, we have recently increased our investment in the research and development of thermoplastic composite materials.

The proportion of composite materials is a key indicator of aircraft advancement. AIDC's R&D goals of "lighter, faster, and more sustainable" are driving higher performance, lower waste, and progress towards the global goal of net-zero carbon emissions by 2050.



# Operational Highlights

## Aerospace AixWARE Platform Wins IT Matters Award for Digital Transformation

AIDC participated in the 3rd “IT Matters Awards,” organized by the Ministry of Digital Affairs and the Information Management Association of R.O.C. The Company stood out from over 300 participating companies to win the “Digital Transformation Award,” which was presented in person by Premier Cho Jung-tai on March 9th.

The award-winning “Aerospace AixWARE Platform” connects over 2,000 machines from over 60 brands, increasing production line uptime by 20%, saving 130,000 man-hours annually, and reducing energy consumption by over 8%, significantly improving operational efficiency.

The AixWARE platform currently serves over 40 manufacturers in industries including aerospace, automotive components, optoelectronics, injection molding, metal processing, and surface treatment. It is applicable to all manufacturing industries and has received high praise from world-leading customers such as Boeing and Airbus, demonstrating AIDC's ability in digital transformation.



# Operational Highlights

## Named to Business Weekly's inaugural list of AI Innovation Top 100 Enterprises

The Business Weekly held "AI Innovation Top 100" award ceremony on January, 22. AIDC received the Silver Award and ranked second in the marketing category of the six representative application cases.

The Company implemented 77 AI applications customized for four core functional areas – professional staff support, engineering development, production and maintenance, and project management – across 22 departments. These applications, ranging from account reconciliation in the finance department to precision flight analysis in engineering and cross-brand machine management

and maintenance prediction in production, have significantly improved efficiency and accuracy, delivering tangible results in cost reduction and value enhancement.

AIDC is continuously developing internal generative AI to integrate it with internal operations, improving yield and efficiency. With refined databases and training models, we aim to strengthen our competitiveness and create greater value for shareholders and society.

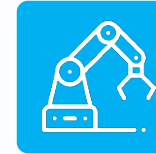


# Operational Highlights

## Five Core Areas, Proactive Technological Positioning



**Military Aircraft Development**  
Focusing on key technologies for advanced trainer systems and military aircraft performance upgrades



**Manufacturing Technology**

Increasing capabilities in UAV component manufacturing & maintenance, and developing key technologies for military aircraft subsystems



**New Product Development**  
Developing technologies for counter-UAVs, intelligent UAVs, and energy storage



**Maintenance Technology**  
Enhancing maintenance capabilities for the IDF, AJT, and F-16 aircraft



**Management Technology**  
Development of smart manufacturing key technologies and an aerospace generative AI platform

# Financial Performance

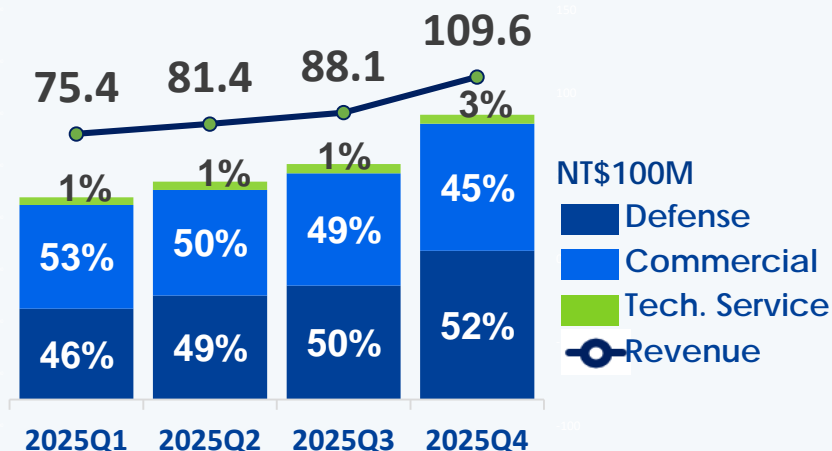
## 2025

2025 earnings momentum softened due to AJT delay penalties and 1H currency headwinds. However, in 2H, revenue staged a gradual recovery, supported by the appreciation of the USD and growth in defense and commercial business.

### Income Statement

ITEM (100 Million NTD)	Q4				Year			
	2024		2025		2024		2025	
	Amt.	%	Amt.	%	Amt.	%	Amt.	%
Sales	113.2	100%	109.6	100%	393.4	100%	354.5	100%
Gross Profit	9.6	8%	9.6	9%	37.2	10%	25.3	7%
Operating Expenses	5.6	5%	4.6	4%	15.1	4%	13.6	4%
Profit From Operations	4.0	4%	5.0	5%	22.2	6%	11.7	3%
Non-Operating Items	2.7	2%	1.8	2%	5.6	1%	-2.0	0%
Profit Before Income Tax	6.7	6%	6.8	6%	27.8	7%	9.7	3%
Net Profit For The Period	5.5	5%	5.3	5%	21.7	6%	7.3	2%
EPS(NTD/Share)	0.58		0.56		2.30		0.78	

### Sales Breakdown

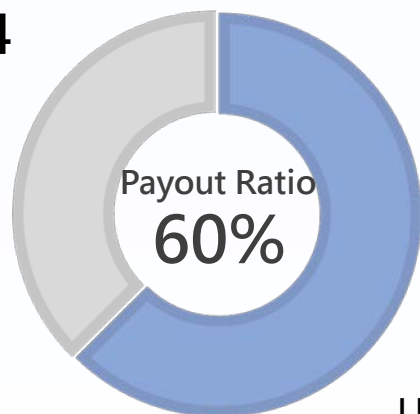


# Dividend Policy

## Dividend and Payout Ratio

The EPS for 2025 was NT\$0.778. Considering financial flexibility and operational needs, the Company adopted a 100% payout ratio, distributing a cash dividend of NT\$0.778 per share and returning all earnings to shareholders.

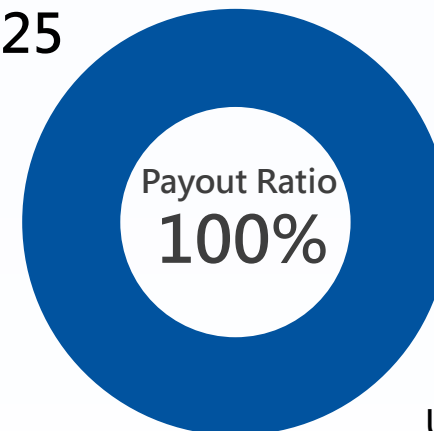
FY2024



Unit: NT\$

Item	FY2024
EPS	2.30
Cash Dividends	1.38

FY2025



Unit: NT\$

Item	FY2025
EPS	0.778
Cash Dividends	0.778

Note: 2025 dividends are pending approval by the shareholders' meeting.

# Prospects & Conclusion

## Aerospace Core, Transformative Innovation

Guided by “Aerospace Core, Transformative Innovation,” AIDC is committed to supporting national defense and energy transition initiatives. The Company will leverage its core competencies and expand into new markets to secure a critical strategic position in the global supply chain.



### Military- various opportunities

- Complete the AJT production & maintenance
- Expand military aircraft upgrade & maintenance services
- Develop the UAV & counter-UAV market



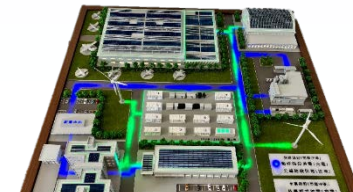
### Commercial- stable progress

- Pursue incremental orders and expand customer base; steadily increase the scope of contracted items.
- Develop high-value forging and casting capabilities; enhance vertical integration ; focus on high-profit opportunities



### Technology services -low carbon energy transition

- Capture opportunities in energy storage, control, and generation
- Extend aviation technology into flight, information, simulation, and space markets



9MW/54MWh power island

# Disclaimer

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# Q & A

Aerospace Industrial Development Corporation